

9061 FUJI LOGISTICS CO., LTD. Summary of Consolidated Annual Financial Results (4/2007-3/2008)

(Unit: Million yen)

	First Quarter		First Half		Third Quarter (Cumulative)		Annual			FY2008 Forecast			
	FY2006	FY2007	FY2006	FY2007	FY2006	FY2007	FY2006	FY2007	YoY	1st Half	YoY	Annual	YoY
	(4-6/06)	(4-6/07)	(4-9/06)	(4-9/07)	(4-12/06)	(4-12/07)	(4/06-3/07)	(4/07-3/08)	Change	(4-9/08)	Change	(4/08-3/09)	Change
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual		Forecast		Forecast	
Service revenues (¥ Million)	10,112	10,068	20,202	20,091	30,848	30,674	41,488	41,871	382	21,000	908	45,000	3,128
General Customers (¥ Million)	4,942	5,077	10,065	10,369	15,582	15,868	20,910	21,577	667	10,700	330	24,000	2,422
(% to total service revenues)	48.9	50.4	49.8	51.6	50.5	51.7	50.4	51.5	1.1	51.0	(0.6)	53.3	1.8
Fuji Electric Group (¥ Million)	5,170	4,990	10,137	9,722	15,265	14,806	20,578	20,294	(284)	10,300	577	21,000	705
(% to total service revenues)	51.1	49.6	50.2	48.4	49.5	48.3	49.6	48.5	(1.1)	49.0	0.6	46.7	(1.8)
Operating income (¥ Million)	146	231	284	414	609	827	973	1,261	287	550	135	1,400	138
Ordinary income (¥ Million)	144	226	279	396	587	790	938	1,212	273	530	133	1,350	137
Net income (¥ Million)	68	107	111	129	267	332	438	481	42	240	110	650	168
Net income per share (¥)	2.80	4.41	4.57	5.30	10.96	13.60	17.97	19.72	1.75	9.83	4.53	26.64	6.91
Dividends per share (¥)	—	—	3.00	4.00	—	—	8.00	9.00	1.00	4.00	—	9.00	—
Total assets (¥ Million)	28,484	28,347	28,280	28,144	28,343	28,087	28,891	28,169	(722)				
Net assets (¥ Million)	10,658	10,959	10,696	11,003	10,791	11,082	10,972	11,248	276				
Equity ratio (%)	36.9	38.1	37.3	38.5	37.5	38.9	37.4	39.3	1.9				
Net assets per share (¥)	430.38	442.56	431.94	444.12	435.72	447.20	443.05	453.72	10.66				
Retained earnings (¥ Million)	5,014	5,296	5,057	5,318	5,140	5,423	5,311	5,572	261				
Interest-bearing debt (¥ Million)	7,161	6,457	6,624	6,316	6,542	6,036	6,239	5,352	(887)				
CF from operating activities (¥ Million)	15	11	568	544	573	627	1,334	1,246	(87)				
CF from investing activities (¥ Million)	(806)	(90)	(852)	(144)	(938)	(312)	(1,111)	(421)	689				
CF from financing activities (¥ Million)	517	91	(20)	(50)	(177)	(428)	(482)	(1,112)	(629)				
Cash and cash equivalents (¥ Million)	2,549	2,593	2,516	2,949	2,290	2,469	2,579	2,299	(280)				
Capital expenditure (¥ Million)	104	79	257	275	326	414	540	577	36				
Depreciation and amortization (¥ Million)	211	208	414	421	628	639	860	864	4				
Number of employees	954	1,036	966	1,039	996	1,045	1,014	1,035	21				

Note 1. As the above FY2008 forecast is calculated based on given assumption that we assess to be reasonable, the actual results may differ from these figures.

Note 2. Expected net income per share is calculated based on the number of outstanding shares as of March 31, 2008.



Pack'n Solution

Cardboard-box robot "Fuji Pack'n" is our mascot

Annual Financial Results for the Year Ended March 31, 2008

April 25, 2008

English translation from the original Japanese-language document
(All financial information has been prepared in accordance with accounting principles generally accepted in Japan)

Name of the listed company: Fuji Logistics Co., Ltd.
Listed stock exchange: TSE
Code Number: 9061
(Web site: <http://www.fujibuturyu.co.jp/>)
Representative: Michio Kobayashi, President and Representative Director
Contact: Yujiro Higuchi, Manager of Corporate Planning Department
Tel: +81-3-5476-8672
Scheduled date of the Company's General Shareholders' Meeting: June 24, 2008
Scheduled date for dividend payment: June 25, 2008
Scheduled date for Securities Report filing: June 24, 2008

1. Consolidated Financial Results for the Year Ended March 31, 2008 (April 1, 2007 – March 31, 2008)

(1) Consolidated Results of Operations (In millions of yen, with fractional amounts discarded)
(Percentages represent year-on-year changes)

	Service revenues		Operating income		Ordinary income	
	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2008	41,871	0.9	1,261	29.6	1,212	29.1
Year ended March 31, 2007	41,488	4.9	973	57.0	938	57.1

	Net income		Net income per share: Basic	Net income per share: Fully diluted	Return on equity	Ordinary income to total assets ratio	Operating income to service revenues ratio
	Millions of yen	%	Yen	Yen	%	%	%
Year ended March 31, 2008	481	9.7	19.72	-	4.4	4.2	3.0
Year ended March 31, 2007	438	99.1	17.97	-	4.1	3.2	2.3

Reference: Gains or losses on investments through equity method accounting:

For the year ended March 2008: - million yen
For the year ended March 2007: - million yen

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
March 31, 2008	28,169	11,248	39.3	453.72
March 31, 2007	28,891	10,972	37.4	443.05

Reference: Equity:

March 31, 2008: 11,072 million yen
March 31, 2007: 10,814 million yen



Reference: Overview of Non-Consolidated Financial Results

1. Non-Consolidated Financial Results for the Year Ended March 31, 2008 (April 1, 2007 – March 31, 2008)

(1) Non-Consolidated Results of Operations (Percentages represent year-on-year changes)

	Service revenues		Operating income		Ordinary income	
	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2008	36,051	1.0	1,089	36.9	1,097	33.6
Year ended March 31, 2007	35,708	2.5	796	53.8	821	49.5

	Net income		Net income per share: Basic		Net income per share: Fully diluted	
	Millions of yen	%	Yen		Yen	
Year ended March 31, 2008	431	4.8	17.67		-	
Year ended March 31, 2007	411	68.9	16.86		-	

(2) Non-Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
March 31, 2008	26,424	10,789	40.8	442.13
March 31, 2007	26,990	10,587	39.2	433.75

Reference: Equity:

March 31, 2008: 10,789 million yen

March 31, 2007: 10,587 million yen

2. Non-Consolidated Financial Results Forecasts for the Year Ending March 31, 2009 (April 1, 2008 – March 31, 2009)

(Percentages represent year-on-year changes)

	Service revenues		Operating income		Ordinary income	
	Millions of yen	%	Millions of yen	%	Millions of yen	%
Six months ending September 30, 2008	18,300	6.8	490	56.1	500	53.2
Year ending March 31, 2009	39,000	8.2	1,250	14.7	1,250	13.9

	Net income		Net income per share	
	Millions of yen	%	Yen	
Six months ending September 30, 2008	270	123.4	11.06	
Year ending March 31, 2009	650	50.7	26.64	

* As the financial results forecasts are based on information that we assess to be reasonable, actual results may differ from these figures. Please refer to pages 7 to 8 for assumption that the above forecasts were based on and related matters.

Operating Results

(1) Analysis on operating results

Operating results for the fiscal year under review

In the consolidated fiscal year under review, the Japanese economy has continued to show steady improvement in corporate earnings. But capital investment has grown only slightly and housing construction continues to decline. In addition, crude oil prices continue to remain high, and prices of resources and materials, particularly non-ferrous metal such as copper, continue to soar. On top of this, there are tremendous uncertainties concerning the international financial situation because of the subprime mortgage financial crisis that occurred in the United States and there are concerns over how this will affect the Japanese economy.

In the logistics industry, a firm pace of growth is expected for international cargo services for both Asian and European destinations. The total domestic transport volume is expected to continue decreasing because the movement of consumption-related cargo will increase slightly, production-related cargo is likely to remain firm, and construction-related cargo is expected to remain sluggish due to a cut in public investment and a slump in housing construction.

Under these market conditions, we welcomed the middle year of the 3-year medium-term management plan (FY2006 – FY2008) which our Group announced in June 2006. Our Group aims to realize a long-term vision of **“becoming a leading 3PL company”** under this plan, and the core strategy will be to strengthen out-in-the-field capability (= personnel training). We also have strived to become **an irreplaceable company for all stakeholders**, provide logistics services that truly satisfy our customers based on our behavioral guidelines represented by **“Challenge, Change, Action,”** and actively expand our business.

Service revenues increased to 41,871 million yen, up 382 million yen or 0.9% from the previous fiscal year.

Service revenues from general customers outside the Fuji Electric Group increased 667 million yen or 3.2% from a year earlier to 21,577 million yen (accounting for 51.5% of total service revenues). This rise is because of increases in revenues from a pickup in new orders for third-party logistic (3PL) customers including LCD manufacturers, external construction materials manufacturers, and toy mass retailers, and increased the dealing volume of our existing 3PL business including elevator manufacturers and glassware manufacturers.

Service revenues from the Fuji Electric Group decreased 284 million yen or 1.4% year on year to 20,294 million yen (accounting for 48.5% of total service revenues). The movement of the transport volume of power generator and transformer plants was sluggish because of the terminal gap period for shipping. The movement of transport volume of semiconductor materials, magnetic recording media and other products



was sluggish in the first half, but a pickup in the second half led to higher transport volumes than the previous fiscal year. We received orders for transport of equipment of semiconductor materials and magnetic recording media in line with the establishment of an overseas factory for the products. The transport volume of control devices such as vending machine related cargo and inverters remained steady.

Operating income was 1,261 million yen, up 287 million yen or 29.6% from the previous fiscal year. This growth reflected the contribution of improvement of efficiency under the Toyota Production System (TPS), while labor costs for expansion of businesses increased.

Ordinary income increased 273 million yen or 29.1% year on year to 1,212 million yen along with a rise in operating income. Net income was 481 million yen, up 42 million yen or 9.7% year on year. This growth was attributable to the increase in operating income which offset the 171 million yen of extraordinary loss mainly incurred through relocation of the metropolitan logistics center and loss on revaluation of investment securities.

Consolidated operating results

(Unit: millions of yen)

	Year ended March 2007	Year ended March 2008	Difference	Difference (%)
Service revenues	41,488	41,871	382	0.9
Operating income	973	1,261	287	29.6
Ordinary income	938	1,212	273	29.1
Net income	438	481	42	9.7



Consolidated operating results for the fiscal year by segment are as follows:

Domestic logistics

(Transportation, packing and storage in Japan)

(Unit: millions of yen)

	Year ended March 2007	Year ended March 2008	Difference	Difference (%)
Service revenues	32,496	32,707	211	0.6
Operating income	846	965	119	14.1

Concerning businesses for general customers, we achieved by a pickup in new orders for 3PL customers including LCD manufacturers, external construction materials manufacturers, and toy mass retailers, and increased the dealing volume of our existing 3PL business including elevator manufacturers and glassware manufacturers.

With respect to businesses for the Fuji Electronic Group, transport volume of vending machine-related cargo and control devices such as inverters remained steady, transport volume of semiconductor materials, magnetic recording media and other products remained strong, while transport volume of power generator and transformer plants was sluggish because of the terminal gap period for shipping.

Other businesses

(Export and import handling in Japan, overseas local logistics and sales of logistics system, equipment and materials)

(Unit millions of yen)

	Year ended March 2007	Year ended March 2008	Difference	Difference (%)
Service revenues	8,992	9,163	171	1.9
Operating income	128	296	167	130.8

With respect to other businesses for general customers, overseas transportation volume of semiconductor-related cargo, industrial sewing machines and other cargoes increased.

With respect to businesses for the Fuji Electronic Group, we received orders for transport of equipment of semiconductor materials and magnetic recording media in line with the establishment of an overseas factory for the products, but transport volume of power generator and transformer plants was sluggish because of the terminal gap period for shipping.



Non-consolidated operating results

(Unit: millions of yen)

	Year ended March 2007	Year ended March 2008	Difference	Difference (%)
Service revenues	35,708	36,051	343	1.0
Operating income	796	1,089	293	36.9
Ordinary income	821	1,097	276	33.6
Net income	411	431	19	4.8

Breakdown of service revenues

(Unit: millions of yen)

	Year ended March 2007	Year ended March 2008	Difference	Difference (%)
Transportation business	14,963	15,070	107	0.7
Packing business	5,250	5,213	(36)	(0.7)
Storage business	9,637	9,673	36	0.4
Other businesses	5,857	6,093	236	4.0

Details of differences in service revenues, etc. are almost the same as consolidated operating results.

Business Outlook for the Fiscal Year Ending March 31, 2009

The outlook for the Japanese economy is becoming increasingly uncertain, due to factors such as the soaring prices of crude oil, resources, materials, and food, and the concerns over the financial fallout stemming from the subprime mortgage crisis in the United States.

In the logistics industry, international cargo services are expected to remain steady for destinations in Asia and Europe. The transport volume of domestic cargo services, however, is expected to continue to be lower than the preceding year as production is expected to continue shifting offshore and public investment is expected to remain sluggish.

Our Group will continue to proceed with the medium-term management plan as our basic strategy for improving operational efficiency based on the Toyota Production System (TPS) and expanding orders of 3PL where we fulfill the entirety of a company's distribution requirements and offer higher quality and more efficient distribution.



Our earnings outlook for the fiscal year ending March 31, 2009 is as follows:

Consolidated earnings forecast

For the consolidated fiscal year ending March 31, 2009, service revenues, operating income, ordinary income and net income are all expected to increase from the previous year.

Service revenues from general customers outside the Fuji Electric Group are expected to benefit from not only securing large 3PL contracts, but also from expanding new orders and expanding orders from existing customers.

As for orders from the Fuji Electronic Group, the transport volume of power generator and transformer plants, which performed sluggishly in the year under review, is expected to recover and the transport volume of semiconductor materials, magnetic recording media and other materials is expected to increase.

Operating income and ordinary income are expected to benefit from improved business efficiency gained under the Toyota Production System (TPS), including measures to expand in freight load capacity made possible by increased service revenues.

For the year ending March 31, 2009, net income is expected to rise as a result of higher operating income and lower extraordinary loss.

(Unit: millions of yen)

	Year ended March 2008	Forecast for year ending March 2009	Difference	Difference (%)
Service revenues	41,871	45,000	3,128	7.5
Operating income	1,261	1,400	138	11.0
Ordinary income	1,212	1,350	137	11.4
Net income	481	650	168	35.1

Non-consolidated earnings forecast

This forecast is approximate to the consolidated earnings forecast.

(Unit: millions of yen)

	Year ended March 2008	Forecast for year ending March 2009	Difference	Difference (%)
Service revenues	36,051	39,000	2,948	8.2
Operating income	1,089	1,250	160	14.7
Ordinary income	1,097	1,250	152	13.9
Net income	431	650	218	50.7



(2) Analysis on Financial Position

Analysis on status of assets, liabilities, net assets and cash flows

Cash and cash equivalents at the end of the fiscal year under review decreased 280 million yen year on year to 2,299 million yen. Status of cash flows and their factors are described below.

<Cash Flows from Operating Activities>

Net cash provided by operating activities amounted to 1,246 million yen (compared with 1,334 million yen provided in the previous year), mainly reflecting a net income before taxes of 1,040 million yen and depreciation of 864 million yen.

<Cash Flows from Investing Activities>

Net cash used in investing activities totaled 421 million yen (compared with 1,111 million yen used in the preceding year), mainly because of the acquisition of warehouse equipment.

<Cash Flows from Financing Activities>

Net cash used in financing activities was 1,112 million yen (compared with 482 million yen used in the preceding year), mainly because of redemption of corporate bonds amounting to 600 million yen, repayment of long-term debt of 207 million yen and payment of dividends of 219 million yen.

Changes in the indicators related to cash flows

	Year ended March 2006	Year ended March 2007	Year ended March 2008
Equity ratio (%)	36.6	37.4	39.3
Equity ratio based on market prices (%)	37.1	27.1	24.3
Years needed to repay debt	14.4	4.7	4.3
Interest coverage ratio (times)	16.6	30.5	18.7

Note: Method of computation:

Equity ratio:	Shareholders' equity/Total assets
Equity ratio based on market prices:	Total market capitalization/Total assets
Years needed to repay debt:	Interest-bearing debt/Operating cash flow
Interest coverage ratio:	Operating cash flow/Interest payment

- 1) All indicators are calculated using financial figures on a consolidated basis
- 2) Total market capitalization is calculated using the following formula: Closing stock price at the end of period x Number of outstanding shares at the end of period (after deducting treasury stock).
- 3) Operating cash flow used is net cash flow provided by operating activities on the consolidated statements of cash flows. Interest-bearing debt represents all liabilities on the consolidated balance sheet on which interest is paid. The amount of interest payment is interest paid and disclosed on the consolidated statement of cash flows.

(3) Basic Policy on Profit Distribution and Dividends for the Fiscal Year Under Review and the Next Year

Based on the stance of placing emphasis on shareholders, we have adhered from a long-term perspective to the basic policy of keeping stable dividends and increasing retained earnings for making necessary investment to expand business. While maintaining this policy firmly, we will reinforce the management base of the Company to secure continuous profits and enhance corporate value, with the aim of actively returning profits to shareholders.

We will not change the frequency of dividend for the time being and pay dividend twice through interim dividend and year-end dividend as before.

With regard to the dividend for the year under review, we will bring up the proposal of making the year-end dividend 5 yen effective from the previous year for deliberation at the general meeting of shareholders at the end of June in view of earnings growth of the Company. As a result, the dividend for the fiscal year under review will be 9 yen per share including the interim dividend of 4 yen. This is a 1-yen-per-share increase on the dividend of the previous year (8 yen per share including the interim dividend of 3 yen).

Concerning the dividend for the fiscal year ending March 31, 2009, we plan to pay a dividend of 9 yen annually (interim dividend: 4 yen; year-end dividend: 5 yen).

Consolidated Balance Sheet

(Unit: millions of yen)

Item	March 31, 2007		March 31, 2008		Increase/decrease
	Amount	%	Amount	%	
Assets					
I Current assets					
1. Cash and cash equivalents	1,239		986		(253)
2. Trade receivables	11,662		11,585		(76)
3. Inventories	322		288		(33)
4. Deferred tax assets	299		304		5
5. Money deposited	1,340		1,312		(27)
6. Others	674		869		194
7. Allowance for doubtful accounts	(10)		(8)		1
Total current assets	15,528	53.7	15,339	54.5	(189)
II Fixed assets					
1. Property, plant and equipment					
(1) Buildings and structures	4,308		4,066		(241)
(2) Machinery and equipment	322		318		(4)
(3) Land	5,150		5,150		-
(4) Other property, plant and equipment	407		395		(11)
Total property, plant and equipment	10,188	35.3	9,930	35.2	(257)
2. Intangible Assets					
(1) Software	560		487		(73)
(2) Goodwill	225		197		(28)
(3) Other intangible assets	70		68		(2)
Total intangible assets	855	3.0	752	2.7	(103)
3. Investments and other assets					
(1) Investment securities	189		148		(41)
(2) Deferred tax assets	971		980		9
(3) Deposits and guarantees	1,119		979		(140)
(4) Other investments and other assets	41		39		(2)
(5) Allowance for doubtful accounts	(2)		(0)		1
Total investments and other assets	2,318	8.0	2,146	7.6	(172)
Total fixed assets	13,363	46.3	12,829	45.5	(533)
Total assets	28,891	100.0	28,169	100.0	(722)



(Unit: millions of yen)

Item	Period	March 31, 2007		March 31, 2008		Increase/decrease
		Amount	%	Amount	%	
Liabilities						
I	Current liabilities					
	1. Trade payables	6,888		6,955		67
	2. Short-term borrowings	2,767		3,088		320
	3. Current portion of corporate bonds	600		-		(600)
	4. Accrued corporate taxes	434		346		(88)
	5. Reserve for officers' bonuses	7		20		13
	6. Other current liabilities	1,820		1,702		(117)
	Total current liabilities	12,519	43.3	12,114	43.0	(404)
II	Long-term liabilities					
	1. Long-term debt	2,871		2,264		(607)
	2. Deferred corporate taxes	58		56		(2)
	3. Reserve for employees' retirement benefits	2,307		2,216		(91)
	4. Reserve for officers' retirement benefits	151		259		107
	5. Other long-term liabilities	10		10		0
	Total long-term liabilities	5,400	18.7	4,806	17.1	(593)
	Total liabilities	17,919	62.0	16,920	60.1	(998)
Net Assets						
I	Shareholders' equity					
	1. Common stock	2,979	10.3	2,979	10.6	-
	2. Capital surplus	2,595	9.0	2,595	9.2	0
	3. Retained earnings	5,311	18.4	5,572	19.8	261
	4. Treasury stocks	(112)	(0.4)	(114)	(0.4)	(1)
	Total shareholders' equity	10,774	37.3	11,033	39.2	259
II	Valuation and translation adjustments					
	1. Difference in evaluation of other securities	(6)	(0.0)	(14)	(0.1)	(7)
	2. Foreign currency translation adjustment	46	0.1	52	0.2	5
	Total valuation and translation adjustments	40	0.1	38	0.1	(2)
III	Minority interests in consolidated subsidiaries	157	0.6	176	0.6	18
	Total net asset	10,972	38.0	11,248	39.9	276
	Total liabilities and net assets	28,891	100.0	28,169	100.0	(722)



Consolidated Income Statement

(Unit: millions of yen)

Item	Period	Year ended March 31, 2007		Year ended March 31, 2008		Increase/ decrease	Year-on-year change (%)
		Amount	%	Amount	%		
I Service revenues		41,488	100.0	41,871	100.0	382	0.9
II Cost of services		37,737	91.0	37,529	89.6	(207)	(0.6)
Gross profit		3,751	9.0	4,342	10.4	590	15.7
III Selling, general and administrative expenses		2,777	6.7	3,080	7.4	302	10.9
Operating income		973	2.3	1,261	3.0	287	29.6
IV Non-operating income		43	0.1	55	0.1	11	26.6
1. Interest and dividend income		8		10		1	
2. Other non-operating income		35		45		10	
V Non-operating expenses		78	0.1	105	0.2	26	33.5
1. Interest expense		47		66		18	
2. Other non-operating expenses		31		38		7	
Ordinary income		938	2.3	1,212	2.9	273	29.1
VI Other loss		35	0.1	171	0.4	136	386.2
1. Loss on relocation of warehouse		-		124		124	
2. Loss on evaluation of investment securities		-		30		30	
3. Loss on disposal of fixed assets		28		16		(11)	
4. Loss on cancellation of warehouse leasehold contract		7		-		(7)	
Net income before taxes		903	2.2	1,040	2.5	136	15.2
Corporate income tax, resident tax and business tax		477	1.2	549	1.3	71	14.9
Deferred corporate taxes		(24)	(0.1)	(12)	(0.0)	12	-
Minority interests in net income of consolidated subsidiaries		11	0.0	22	0.1	10	94.4
Net income		438	1.1	481	1.1	42	9.7



Consolidated Statement of Changes in Net Assets

(Year ended March 31, 2007)

(Unit: millions of yen)

	Shareholders' equity				
	Common stock	Capital surplus	Retained earnings	Treasury stocks	Total shareholders' equity
Balance as of March 31, 2006	2,979	2,595	5,083	(109)	10,549
Changes during the period					
Dividends *	-	-	(97)	-	(97)
Dividends	-	-	(73)	-	(73)
Directors' Bonuses *	-	-	(40)	-	(40)
Net income	-	-	438	-	438
Acquisition of treasury stock	-	-	-	(3)	(3)
Net changes in items other than shareholders' equity	-	-	-	-	-
Total changes during the period	-	-	227	(3)	224
Balance as of March 31, 2007	2,979	2,595	5,311	(112)	10,774

	Valuation and translation adjustments			Minority interests in consolidated subsidiaries	Total net assets
	Difference in evaluation of other securities	Foreign currency translation adjustment	Total valuation and translation adjustments		
Balance of March 31, 2006	8	23	32	149	10,732
Changes during the period					
Dividends *	-	-	-	-	(97)
Dividends	-	-	-	-	(73)
Directors' Bonuses *	-	-	-	-	(40)
Net income	-	-	-	-	438
Acquisition of treasury stock	-	-	-	-	(3)
Net changes in items other than shareholders' equity	(15)	23	7	7	15
Total changes during the period	(15)	23	7	7	240
Balance as of March 31, 2007	(6)	46	40	157	10,972

* Earnings appropriated by the resolution at the Company's General Shareholders' Meeting held in June 2006.



(Year ended March 31, 2008)

(Unit: millions of yen)

	Shareholders' equity				
	Common stock	Capital surplus	Retained earnings	Treasury stocks	Total shareholders' equity
Balance as of March 31, 2007	2,979	2,595	5,311	(112)	10,774
Changes during the period					
Dividends			(219)		(219)
Net income			481		481
Acquisition of treasury stock				(2)	(2)
Disposal of treasury stock		0		0	0
Net changes in items other than shareholders' equity					
Total changes during the period	-	0	261	(1)	259
Balance as of March 31, 2008	2,979	2,595	5,572	(114)	11,033

	Valuation and translation adjustments			Minority interests in consolidated subsidiaries	Total net assets
	Difference in evaluation of other securities	Foreign currency translation adjustment	Total valuation and translation adjustments		
Balance of March 31, 2007	(6)	46	40	157	10,972
Changes during the period					
Dividends					(219)
Net income					481
Acquisition of treasury stock					(2)
Disposal of treasury stock					0
Net changes in items other than shareholders' equity	(7)	5	(2)	18	16
Total changes during the period	(7)	5	(2)	18	276
Balance as of March 31, 2008	(14)	52	38	176	11,248



Consolidated Statement of Cash Flows

(Unit: millions of yen)

Item	Period	Year ended March 31, 2007	Year ended March 31, 2008
		Amount	Amount
I	Cash flows from operating activities		
	Net income before taxes	903	1,040
	Depreciation and amortization	860	864
	Increase (decrease) in reserve for employees' retirement benefits	4	(91)
	Interest and dividend income	(8)	(10)
	Interest expense	47	66
	Increase (decrease) in trade receivables	(624)	82
	Increase (decrease) in trade payables	(10)	14
	Other, net	406	(28)
	Cash generated from operations	1,579	1,938
	Interest and dividends received	8	9
	Interest paid	(43)	(66)
	Corporate taxes paid	(222)	(636)
	Refund of corporate taxes	13	1
	Net cash provided by operating activities	1,334	1,246
II	Cash flows from investing activities		
	Acquisition of securities	-	(3)
	Proceeds from sales of securities	3	0
	Acquisition of property, plant and equipment	(1,034)	(379)
	Proceeds from sales of property, plant and equipment	51	2
	Acquisition of intangible fixed assets	(137)	(181)
	Other, net	5	139
	Net cash used in investing activities	(1,111)	(421)
III	Cash flows from financing activities		
	Increase (decrease) in short-term borrowings	(417)	(80)
	Proceeds from long-term debt	400	-
	Repayment of long-term debt	(187)	(207)
	Payment by redemption of corporate bonds	(100)	(600)
	Dividends paid to shareholders	(170)	(219)
	Other, net	(6)	(5)
	Net cash used in financing activities	(482)	(1,112)
IV	Effect of exchange rate changes on cash and cash equivalents	17	6
V	Net increase (decrease) in cash and cash equivalents	(241)	(280)
VI	Cash and cash equivalents at beginning of period	2,821	2,579
VII	Cash and cash equivalents at end of period	2,579	2,299



Non-consolidated Balance Sheet

(Unit: millions of yen)

Item	March 31, 2007		March 31, 2008		Increase/decrease
	Amount	%	Amount	%	
Assets					
I Current Assets					
1. Cash and cash equivalents	455		468		13
2. Trade receivables	722		764		41
3. Accrued revenue	9,633		9,503		(130)
4. Inventories	304		270		(34)
5. Prepaid expenses	229		270		40
6. Deferred tax assets	212		216		4
7. Money deposited	1,340		1,312		(27)
8. Other accounts receivable	404		569		164
9. Others	230		156		(73)
10. Allowance for doubtful accounts	(4)		(2)		2
Total current assets	13,527	50.1	13,529	51.2	1
II Fixed Assets					
1. Property, plant and equipment					
(1) Buildings and structures	4,164		3,921		(243)
(2) Machinery and equipment	170		169		(1)
(3) Vehicles and delivery equipment	70		64		(5)
(4) Tools, instruments and fixtures	363		357		(5)
(5) Land	4,401		4,401		-
Total property, plant and equipment	9,170	34.0	8,914	33.7	(255)
2. Intangible Assets					
(1) Leasehold rights	22		22		-
(2) Facility use rights	38		37		(0)
(3) Trademark rights	7		6		(1)
(4) Software	539		459		(79)
Total intangible assets	607	2.2	526	2.0	(81)
3. Investments and other assets					
(1) Investment securities	188		148		(40)
(2) Affiliated company shares	1,397		1,352		(44)
(3) Long-term prepaid expenses	2		1		(0)
(4) Deferred tax assets	970		978		8
(5) Deposits and guarantees	1,094		940		(153)
(6) Other investments and other assets	35		33		(2)
(7) Allowance for doubtful accounts	(2)		-		2
Total investments and other assets	3,685	13.7	3,453	13.1	(231)
Total fixed assets	13,463	49.9	12,894	48.8	(568)
Total assets	26,990	100.0	26,424	100.0	(566)



(Unit: millions of yen)

	March 31, 2007		March 31, 2008		Increase/decrease
	Amount	%	Amount	%	
Liabilities					
I Current liabilities					
1. Trade notes payable	371		523		151
2. Trade accounts payable	5,821		5,843		22
3. Short-term borrowings	2,600		3,000		400
4. Current portion of corporate bonds	600		-		(600)
5. Other accounts payable	548		584		36
6. Accrued corporate taxes	362		299		(62)
7. Consumption tax payable, etc.	139		53		(86)
8. Accrued expenses	489		484		(5)
9. Reserve for officers' retirement benefits	7		20		13
10. Other current liabilities	246		199		(46)
Total current liabilities	11,186	41.5	11,008	41.7	(178)
II Long-term liabilities					
1. Long-term debt	2,860		2,260		(600)
2. Reserve for employees' retirement benefits	2,204		2,107		(97)
3. Reserve for officers' retirement benefits	151		259		107
Total long-term liabilities	5,216	19.3	4,626	17.5	(590)
Total liabilities	16,403	60.8	15,635	59.2	(768)



(Unit: millions of yen)

Item	Period	March 31, 2007		March 31, 2008		Increase/decrease
		Amount	%	Amount	%	
Net Assets						
I Shareholders' equity						
1. Common stock		2,979	11.1	2,979	11.3	-
2. Capital surplus						
Capital reserve		2,595		2,595		-
Other capital surplus		0		0		0
Total capital surplus		2,595	9.6	2,595	9.8	0
II Retained earnings						
1. Earned reserve		282		282		-
2. Reserve for deduction entries		13		12		(0)
3. Special reserve		3,314		3,314		-
4. Unappropriated retained earnings		1,520		1,733		212
Total retained earnings		5,131	19.0	5,342	20.2	211
III Treasury stocks		(112)	(0.4)	(114)	(0.4)	(1)
Total shareholders' equity		10,594	39.3	10,789	40.8	209
IV Valuation and translation adjustment						
Difference in evaluation of other securities		(6)	(0.1)	(14)	(0.1)	(7)
Total valuation and translation adjustment		(6)	(0.1)	(14)	(0.1)	(7)
Total net assets		10,587	39.2	10,789	40.8	201
Total liabilities and net assets		26,990	100.0	26,424	100.0	(566)



Non-Consolidated Income Statement

(Unit: millions of yen)

Item	Period	Year ended March 31, 2007		Year ended March 31, 2008		Increase/ decrease	Year-on-year change (%)
		Amount	%	Amount	%		
I	Service revenues	35,708	100.0	36,051	100.0	343	1.0
II	Cost of services	32,593	91.3	32,394	89.9	(198)	(0.6)
	Gross profit	3,114	8.7	3,656	10.1	541	17.4
III	Selling, general and administrative expenses	2,318	6.5	2,566	7.1	248	10.7
	Operating income	796	2.2	1,089	3.0	293	36.9
IV	Non-operating income	91	0.3	93	0.2	2	2.7
	1. Interest and dividend income	52		49		(2)	
	2. Other non-operating income	38		43		4	
V	Non-operating expenses	66	0.2	86	0.2	19	30.2
	1. Interest expense	38		57		19	
	2. Other non-operating expenses	27		28		0	
	Ordinary income	821	2.3	1,097	3.0	276	33.6
VI	Other loss	35	0.1	216	0.6	180	513.0
	1. Loss on relocation of warehouse	-		124		124	
	2. Loss on evaluation of shares of affiliated companies	-		44		44	
	3. Loss on evaluation of investment securities	-		30		30	
	4. Loss on disposal of fixed assets	28		16		(11)	
	5. Loss on cancellation of warehouse leasehold contract	7		-		(7)	
	Net income before taxes	786	2.2	881	2.4	95	12.1
	Corporate income tax, resident tax and business tax	382	1.0	457	1.2	75	19.6
	Deferred corporate taxes	(7)	(0.0)	(7)	(0.0)	0	-
	Net income	411	1.2	431	1.2	19	4.8



Non-Consolidated statement of changes in net assets

Interim accounting period (From April 1, 2006 to March 31, 2007)

(Unit: millions of yen)

	Shareholders' equity										
	Common stock	Capital surplus			Retained earnings					Treasury stocks	Total shareholders' equity
		Capital reserve	Other capital surplus	Capital surplus	Earned reserve	Other retained earnings			Total retained earnings		
						Reserve for deduction entries	Special reserve	Unappropriated retained earnings			
Balance as of March 31, 2006	2,979	2,595	0	2,595	282	15	3,314	1,317	4,930	(109)	10,396
Changes during the period											
Reversal for reserve for deduction entries (*)	-	-	-	-	-	(1)	-	1	-	-	-
Reversal for reserve for deduction entries	-	-	-	-	-	(1)	-	1	-	-	-
Dividends (*)	-	-	-	-	-	-	-	(97)	(97)	-	(97)
Dividends	-	-	-	-	-	-	-	(73)	(73)	-	(73)
Directors' Bonuses (*)	-	-	-	-	-	-	-	(40)	(40)	-	(40)
Net income	-	-	-	-	-	-	-	411	411	-	411
Acquisition of treasury stock	-	-	-	-	-	-	-	-	-	(3)	(3)
Net changes in items other than shareholders' equity	-	-	-	-	-	-	-	-	-	-	-
Total changes during the period	-	-	-	-	-	(2)	-	203	200	(3)	197
Balance as of March 31, 2007	2,979	2,595	0	2,595	282	13	3,314	1,520	5,131	(112)	10,594

	Valuation and translation adjustment		Total net assets
	Difference in evaluation of other securities	Total valuation and translation adjustment	
Balance as of March 31, 2006	8	8	10,405
Changes during the period			
Reversal for reserve for deduction entries (*)	-	-	-
Reversal for reserve for deduction entries	-	-	-
Dividends (*)	-	-	(97)
Dividends	-	-	(73)
Directors' Bonuses (*)	-	-	(40)
Net income (loss)	-	-	411
Acquisition of treasury stock	-	-	(3)
Net changes in items other than shareholders' equity	(15)	(15)	(15)
Total changes during the period	(15)	(15)	182
Balance as of March 31, 2007	(6)	(6)	10,587

* Earnings appropriated by the resolution at the Company's General Shareholders' Meeting held in June 2006.



Interim accounting period (From April 1, 2007 to March 31, 2008)

(Unit: millions of yen)

	Shareholders' equity										
	Common stock	Capital surplus			Retained earnings					Treasury stocks	Total shareholders' equity
		Capital reserve	Other capital surplus	Capital surplus	Earned reserve	Other retained earnings			Total retained earnings		
						Reserve for deduction entries	Special reserve	Unappropriated retained earnings			
Balance as of March 31, 2007	2,979	2,595	0	2,595	282	13	3,314	1,520	5,131	(112)	10,594
Changes during the period											
Reversal for reserve for deduction entries						(0)		0	-		-
Dividends								(219)	(219)		(219)
Net income								431	431		431
Acquisition of treasury stock										(2)	(2)
Disposal of treasury stock			0	0						0	0
Net changes in items other than shareholders' equity											
Total changes during the period	-	-	0	0	-	(0)	-	212	211	(1)	209
Balance as of March 31, 2008	2,979	2,595	0	2,595	282	12	3,314	1,733	5,342	(114)	10,803

	Valuation and translation adjustment		Total net assets
	Difference in evaluation of other securities	Total valuation and translation adjustment	
Balance as of March 31, 2007	(6)	(6)	10,587
Changes during the period			
Reversal for reserve for deduction entries			-
Dividends			(219)
Net income (loss)			431
Acquisition of treasury stock			(2)
Disposal of treasury stock			0
Net changes in items other than shareholders' equity	(7)	(7)	(7)
Total changes during the period	(7)	(7)	201
Balance as of March 31, 2008	(14)	(14)	10,789

