

2005
ANNUAL REPORT

FUJI LOGISTICS CO., LTD.

PROFILE

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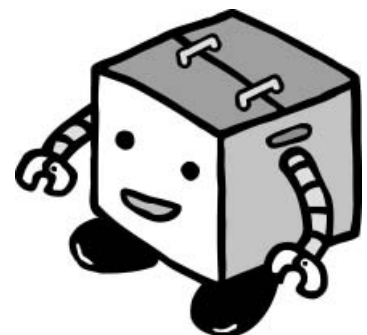
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Fuji Logistics Co., Ltd. aims to contribute to society by creating

leading-edge comprehensive logistics services and strengthening our relationships of trust with local communities, customers and partners.

With the patronage and support of our customers and stockholders we made the 30th anniversary in 2005. Fuji Logistics Co., Ltd. aims to become a logistics company with a superior ability to propose solutions, based on our corporate philosophy of "Comprehensively realizing the logistics innovation of our customers." This objective derives from our corporate vision of "a leading company of the cordial logistics service industry" to fully meet the diversifying needs of our customers.



* "Fuji Pack'n," a cardboard-box robot of the above, is our Company's mascot.

FINANCIAL HIGHLIGHTS

Three-Year Summary

FUJI LOGISTICS CO., LTD. and consolidated subsidiaries

Years ended March 31

	Thousands of yen			Thousands of U.S. dollars (Note)
	2003	2004	2005	2005
For the year:				
Service revenues	¥ 34,087,692	¥ 34,069,320	¥ 36,654,212	\$ 342,563
Operating income	545,902	795,808	807,123	7,543
Ordinary income	571,398	805,501	825,290	7,713
Net income	662,493	358,953	245,862	2,298
At the year-end:				
Total assets	¥ 23,593,133	¥ 24,261,296	¥ 25,757,768	\$ 240,727
Shareholders' equity	10,348,451	10,528,198	10,555,592	98,650
		yen		U.S. dollars (Note)
	2003	2004	2005	2005
Per share:				
Net income	¥ 25.77	¥ 13.13	¥ 8.42	\$ 0.08
Shareholders' equity	422.20	429.12	430.46	4.02
Cash dividends	7.00	7.00	7.00	0.07
Other data:				
Number of employees	803	800	846	—

Note: Yen amounts have been translated into U.S. dollars, solely for convenience, at the exchange rate of ¥107= U.S.\$1.00.

A MESSAGE FROM THE PRESIDENT



million, with Toyota Industries Corporation having a 51% equity share and Fuji Logistics Co., Ltd. a 49% stake). We have been proactive in developing new business to develop and provide logistics outsourcing services and new high value-added services with know-how and networks of both companies. In addition, the Company merged with Fuji Logistics International Co., Ltd., our consolidated subsidiary, on October 1, 2004.

We have operated an international logistics business in cooperation with Fuji Logistics International Co., Ltd. and six foreign subsidiaries. Our goal is to provide our customers with greater convenience, including integrated logistics services by combining our International Logistics Division and Fuji Logistics International Co., Ltd. We will also establish service systems to respond rapidly to diverse needs in Japan and abroad and will seek to sustain growth in orders. As a Group, we provide logistics services in Japan that have moved well beyond the services provided in the past, and through the merger described above we will continue to deliver seamless services for domestic and international logistics.

Fuji Logistics (H.K.) Co., Ltd., a consolidated subsidiary, acquired a permit as a service company in Hong Kong under CEPA (Mainland & Hong Kong Closer Economic Partnership Arrangement) in August 2004. By establishing a new company (Fuji Logistics (China) Co., Ltd., to be established in July 2005) based on CEPA in China, we will be able to provide a broader array of services and operate with greater mobility in China, a market where we have hitherto been heavily regulated. Our Group positions China as a key region in our aim to become a global strategic partner for our customers and we will seek to increase orders for international logistics business in the future.

Moreover, we established an Ethics Panel on October 1, 2002 for promotion of compliance and established an internal ethics code "Fuji Logistics Code of Conduct." We are dedicated in our continuing efforts to enhance our corporate governance.

Yasuhiro Nakao

Yasuhiro Nakao
President and Representative Director

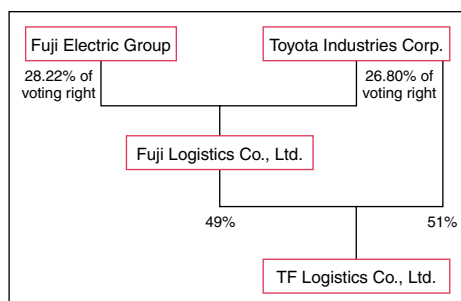
During this fiscal year, the Japanese economy staged a moderate recovery thanks to more robust exports and production and an improvement in corporate earnings. However, the recovery appears to have slowed gradually in the second half of the year, compared with the pace of recovery registered in the fiscal first half.

In the logistics field, total transport volumes are expected to fall from the previous year because of a decline in the volume of construction-related cargo, reflecting a fall in public spending. Still, consumption- and production-related cargo should remain fairly steady, with only a slight decline in volume.

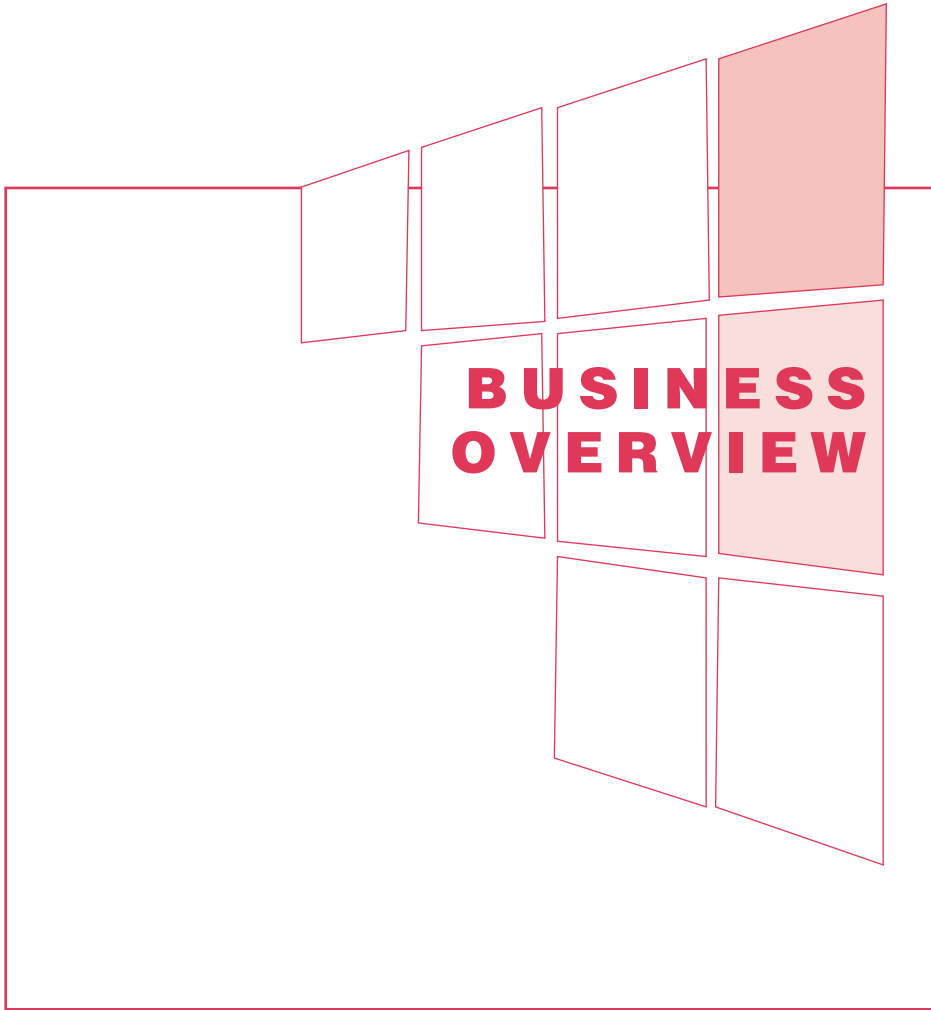
Our Group has a vision of "comprehensively realizing logistics innovation for our customers" as "a leading company of the cordial logistics service industry." Based on this corporate philosophy, we have aimed to become a company with presence in the logistics field, by providing logistics services that truly satisfy our customers. We have made

our business field and our expansion strategy clear and have been aggressive in extending our sphere of operations.

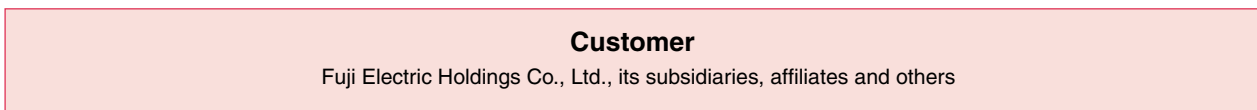
In this environment, our Group entered the second year of its 2003-2005 midterm business plan, which was announced in May 2003. During the term, we took steps to strengthen our program even further.



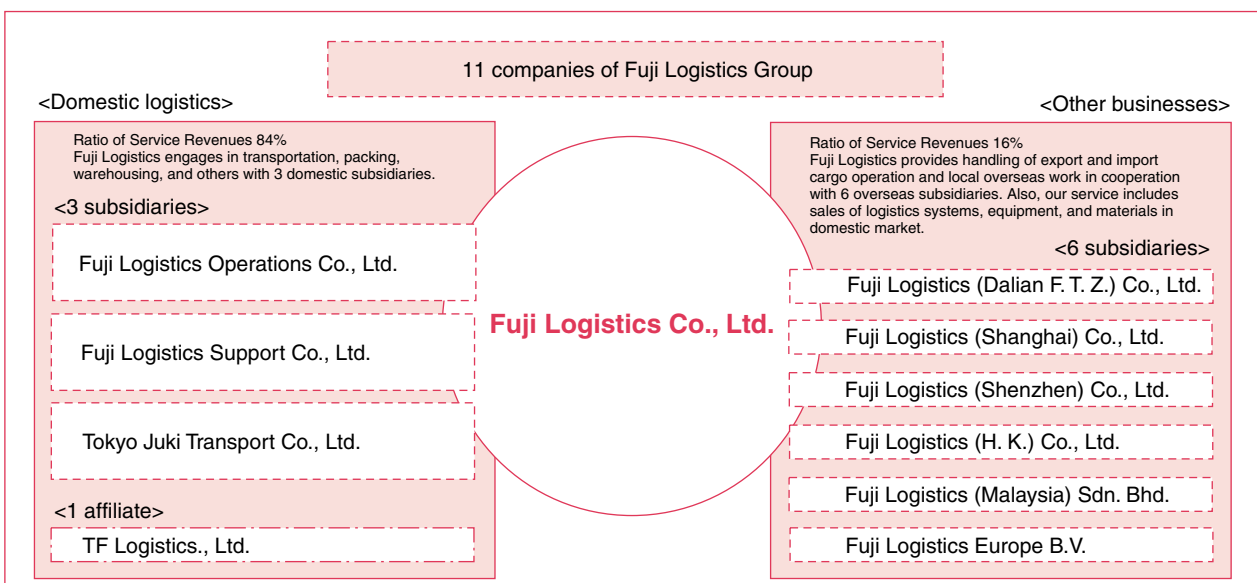
Specifically, as a first step in the business and capital affiliation with Fuji Electric Holdings Co., Ltd. and Toyota Industries Corporation in March 2004, we established TF Logistics Co., Ltd., a joint corporation with Toyota Industries Corporation, on April 21, 2004 (capitalized at ¥100



Fuji Logistics Co., Ltd. was established by spinning off and consolidating the logistics divisions of Fuji Electric group in 1975. Since that time, the firm has provided logistics services to Fuji Electric group companies. Today, we are providing services to a broader range of customers through the application of a range of skills and expertise acquired over many years. To meet the diversifying demands of our customers, we have proposed services that are superior to conventional logistics services, while retaining our logistics solution business as our core business.



Transportation, packing, warehousing, etc.  Export and import cargo handling
Local overseas work handling



Note:

- (1) Fuji Logistics Co., Ltd. is an affiliate of Fuji Electric Holdings Co., Ltd. and Toyota Industries Corporation.
- (2) Fuji Logistics Co., Ltd. merged with Fuji Logistics International Co., Ltd., a consolidated subsidiary, on October 1, 2004.
- (3) TF Logistics Co., Ltd. was established through a joint equity contribution by Fuji Logistics Co., Ltd. and Toyota Industries Corporation on April 21, 2004. Toyota Industries Corporation has a 51% interest, Fuji Logistics Co., Ltd. has a 49% share.
- (4) Fuji Logistics (Shenzhen) Co., Ltd. was established as a wholly owned subsidiary of Fuji Logistics (H.K.) Co., Ltd. on December 31, 2003.

OPERATING RESULTS

17,482 million yen (up 9.4% and accounting for 47.7% of total service revenues). The rise in service revenues was attributable to an increase in the volume of industrial-use sewing machinery and equipment and IC implementation equipment handled, as well as to the robust performance of the packaging business for industrial machinery and devices for the semiconductor sector and our conventional 24 hour 7 day logistics services. Orders for domestic 3PL services were healthy, as were new deals such as the marine transport of large pressure tanks as well as plant facilities and equipment for export to Europe.

Operating income increased 11 million yen from this time previous year, to 807 million yen (up 1.4%). This was the result of a rise in service revenues, offsetting a rise in the cost of services and expenses including warehouse lease fees, attributable to an increase in orders received.

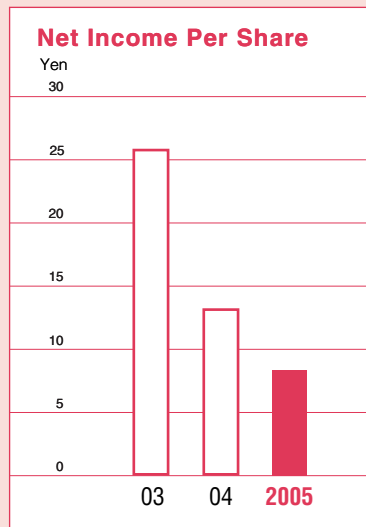
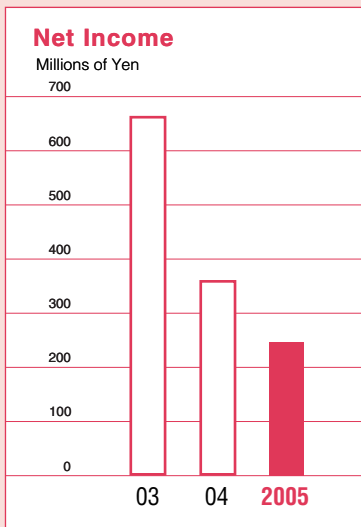
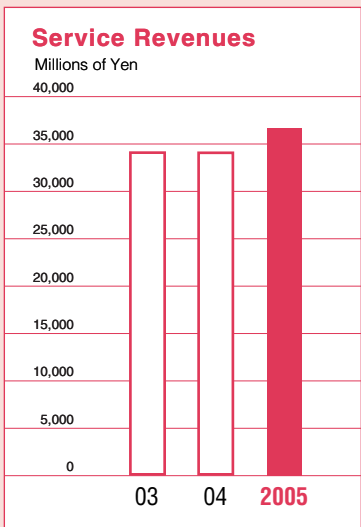
Ordinary income rose 20 million yen to 825 million yen (up 2.5%).

Service revenues rose 2,585 million yen over this time previous year, to 36,654 million yen (an increase of 7.6% over this time previous year).

Service revenues related to the Fuji Electric Group increased 1,090 million yen from this time previous year, to 19,172 million yen (up 6.0% and accounting for 52.3% of total service revenues), a result attributable to a rise in the volume of vending machines handled

and growth in the transport volume of currency-related equipment for new paper money. In addition, exports were up, and the volume of power generation and transformer plants as well as magnetic record media handled remained steady. Moreover, we accepted new orders for the procurement and logistics business involving plastic molding products. For customers outside the Fuji Electric Group, service revenues increased 1,495 million yen from this time previous year, to

Net income declined 113 million yen, to 246 million yen (down 31.5%), reflecting extraordinary losses caused by the additional retirement allowance paid for the transfer of employees to a subsidiary (Fuji Logistics Support Co., Ltd.), the cost involved in the reorganization of logistics centers in the Tokyo metropolitan region and the relocation of the head office.



[Domestic logistics]

(Transportation, packing and warehousing businesses in Japan)

The volume of vending machines and the transport volume of currency-related equipment for new paper money, handled for the Fuji Electric Group, both increased. With respect to business with customers outside the Fuji Electric Group, the volume of industrial-use sewing machinery and equipment and IC implementation equipment handled was higher, while the packaging business for

industrial machinery and devices for the semiconductor sector and our conventional 24 hour 7 day logistics services remained steady. The Company enjoyed a steady increase in orders received for domestic 3PL services and new deals.

	Millions of Yen			
	FY2004	FY2005	Variation Amount	Variation (%)
Service revenues	29,278	30,860	1,582	5.4
Operating income	733	777	44	6.1

[Other businesses]

(Export and import handling in Japan, overseas local logistics, sales of logistics systems and equipment and materials)

We recorded a steady upward trend in the volume of exports in addition to power generation and transformer plants and magnetic record media handled for the Fuji Electric Group. New orders were accepted for the

procurement and logistics business of plastic molding products.

We benefited from growth in business with customers outside the Fuji Electric Group, thanks to orders associated with new deals such as the marine transport of large pressure tanks, plant facilities and equipment for export to Europe.

	Millions of Yen			
	FY2004	FY2005	Variation Amount	Variation (%)
Service revenues	4,791	5,794	1,003	20.9
Operating income	63	28	(35)	(55.7)

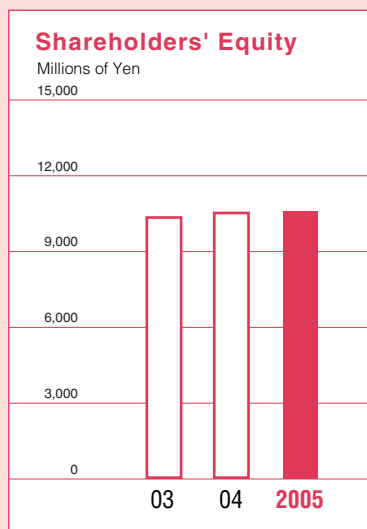
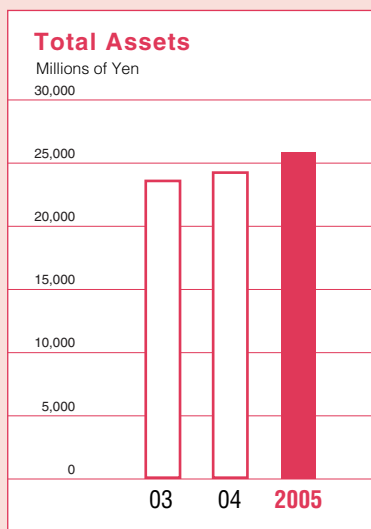
Cash Flows

Cash and cash equivalents at the end of the fiscal year declined 134 million yen from the end of the previous fiscal year, to 2,381 million yen. Cash flows and their factors are described below.

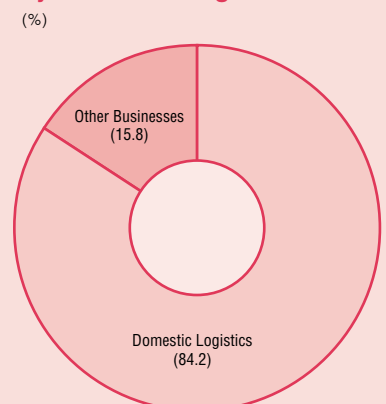
(Cash flows from operating activities)
Net cash flow from operating activities increased 214 million yen (compared with an increase of 899 million yen in the previous term) showing a slight increase with a rise in service revenues offsetting the payment of retirement allowances and extra allowances for the transfer of employees to Fuji Support Co., Ltd., our subsidiary.

(Cash flow from investing activities)
Net cash flow from investing activities declined by 1,599 million yen (compared with a fall of 1,168 million yen in the previous term), mainly because of outlays for the acquisition of land for logistics centers.

(Cash flows from financing activities)
Net cash flow from financing activities increased 1,258 million yen (compared with a fall of 233 million yen in the previous term), primarily because of an increase of 1,537 million yen in borrowings, the expenditure of 100 million yen on the redemption of bonds and the payment of 169 million yen in dividends.



Service Revenues Composition Ratio by Business Segment (%)



CONSOLIDATED BALANCE SHEETS

FUJI LOGISTICS CO., LTD. and Consolidated Subsidiaries

As of March 31, 2005 and 2004	Thousands of yen		Thousands of U.S. dollars (Note 3)
	2005	2004	2005
ASSETS			
CURRENT ASSETS:			
Cash and cash equivalents	¥ 2,381,100	¥ 2,515,122	\$ 22,253
Trade receivables	10,323,618	10,114,507	96,482
Allowance for doubtful accounts	(11,599)	(12,705)	(108)
Deferred income taxes (Note 9)	361,980	256,833	3,383
Prepaid expenses and other current assets	838,090	558,537	7,833
TOTAL CURRENT ASSETS	13,893,189	13,432,294	129,843
PROPERTY, PLANT AND EQUIPMENT (Notes 2 and 5):			
Land	4,392,729	3,592,729	41,054
Buildings and structures	9,291,265	9,187,436	86,834
Machinery and equipment	2,429,000	2,367,138	22,701
Other	1,472,504	1,011,580	13,762
	17,585,498	16,158,883	164,351
Less accumulated depreciation	(8,672,105)	(8,433,639)	(81,048)
PROPERTY, PLANT AND EQUIPMENT, NET	8,913,393	7,725,244	83,303
INTANGIBLE ASSETS	707,271	690,010	6,610
INVESTMENTS AND OTHER ASSETS:			
Investment securities (Notes 2 and 4)	243,944	223,757	2,280
Deferred income taxes (Note 9)	984,335	1,254,886	9,199
Deposits and guarantees	967,804	864,665	9,045
Other investments and other assets	56,532	85,940	528
Allowance for doubtful accounts	(8,700)	(15,500)	(81)
TOTAL INVESTMENTS AND OTHER ASSETS	2,243,915	2,413,748	20,971
TOTAL ASSETS	¥ 25,757,768	¥ 24,261,296	\$ 240,727

The accompanying Notes to the Consolidated Financial Statements are an integral part of these statements.



	Thousands of yen		Thousands of U.S. dollars (Note 3)
	2005	2004	2005
LIABILITIES AND SHAREHOLDERS' EQUITY			
CURRENT LIABILITIES:			
Short-term borrowings (Note 5)	¥ 2,427,144	¥ 1,550,874	\$ 22,684
Current portion of long-term debt (Note 5)	171,040	238,000	1,598
Trade payables	6,482,419	6,178,255	60,583
Accrued income taxes (Note 9)	85,563	197,648	800
Accrued expenses and other current liabilities	1,869,644	1,398,117	17,474
TOTAL CURRENT LIABILITIES	11,035,810	9,562,894	103,139
LONG-TERM DEBT (Note 5)	1,464,782	834,248	13,690
RESERVE FOR EMPLOYEES' RETIREMENT BENEFITS (Notes 2 and 6)	2,353,795	2,993,884	21,998
RESERVE FOR OFFICERS' RETIREMENT BENEFITS (Note 2)	180,157	152,855	1,684
DEFERRED INCOME TAXES (Note 9)	60,576	64,178	566
OTHER LONG-TERM LIABILITIES (Note 2)	9,701	29,359	90
TOTAL LIABILITIES	15,104,821	13,637,418	141,167
MINORITY INTERESTS IN CONSOLIDATED SUBSIDIARIES	97,355	95,680	910
CONTINGENT LIABILITIES (Note 10):			
SHAREHOLDERS' EQUITY:			
Common stock, without par value:			
Authorized - 60,000,000 shares			
Issued - 24,970,000 shares in 2005 and 2004	2,979,675	2,979,675	27,847
Capital surplus	2,595,298	2,595,278	24,255
Retained earnings (Note 7)	5,074,321	5,037,555	47,424
Unrealized holding gain (loss) on other securities, net of taxes	23,474	22,184	219
Foreign currency translation adjustments	(12,569)	(7,897)	(117)
Less treasury stock			
541,000 shares in 2005 and 524,000 shares in 2004	(104,607)	(98,597)	(978)
TOTAL SHAREHOLDERS' EQUITY	10,555,592	10,528,198	98,650
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	¥ 25,757,768	¥ 24,261,296	\$ 240,727

CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY

FUJI LOGISTICS CO., LTD. and Consolidated Subsidiaries

	Thousands of yen					
	Common stock	Capital surplus	Retained earnings	Unrealized holding gain (loss) on other securities, net of taxes	Foreign currency translation adjustment	Treasury stock
BALANCE AT MARCH 31, 2003	¥ 2,979,675	¥ 2,595,155	¥ 4,874,747	¥ (6,528)	¥ 2,583	¥ (97,181)
Net income for the year	—	—	358,953	—	—	—
Dividends	—	—	(171,145)	—	—	—
Bonuses to directors	—	—	(25,000)	—	—	—
Change in Net unrealized holding gain on other securities, net of taxes	—	—	—	28,712	—	—
Change in foreign currency translation adjustment	—	—	—	—	(10,480)	—
Increase in treasury stock	—	—	—	—	—	(1,416)
Gain on disposal of treasury stock	—	123	—	—	—	—
BALANCE AT MARCH 31, 2004	¥ 2,979,675	¥ 2,595,278	¥ 5,037,555	¥ 22,184	¥ (7,897)	¥ (98,597)
Net income for the year	—	—	245,862	—	—	—
Dividends	—	—	(171,096)	—	—	—
Bonuses to directors	—	—	(38,000)	—	—	—
Change in Net unrealized holding gain on other securities, net of taxes	—	—	—	1,290	—	—
Change in foreign currency translation adjustment	—	—	—	—	(4,672)	—
Increase in treasury stock	—	—	—	—	—	(6,010)
Gain on disposal of treasury stock	—	20	—	—	—	—
BALANCE AT MARCH 31, 2005	¥ 2,979,675	¥ 2,595,298	¥ 5,074,321	¥ 23,474	¥ (12,569)	¥ (104,607)

	Thousands of U.S.dollars (Note 3)					
	\$	\$	\$	\$	\$	\$
BALANCE AT MARCH 31, 2004	\$ 27,847	\$ 24,255	\$ 47,080	\$ 207	\$ (74)	\$ (921)
Net income for the year	—	—	2,298	—	—	—
Dividends	—	—	(1,599)	—	—	—
Bonuses to directors	—	—	(355)	—	—	—
Change in Net unrealized holding gain on other securities, net of taxes	—	—	—	12	—	—
Change in foreign currency translation adjustment	—	—	—	—	(43)	—
Increase in treasury stock	—	—	—	—	—	(57)
Gain on disposal of treasury stock	—	—	—	—	—	0
BALANCE AT MARCH 31, 2005	\$ 27,847	\$ 24,255	\$ 47,424	\$ 219	\$ (117)	\$ (978)

The accompanying Notes to the Consolidated Financial Statements are an integral part of these statements.

CONSOLIDATED STATEMENTS OF CASH FLOWS

FUJI LOGISTICS CO., LTD. and Consolidated Subsidiaries

Years ended March 31, 2005 and 2004	Thousands of yen		Thousands of U.S. dollars (Note 3)
	2005	2004	2005
CASH FLOWS FROM OPERATING ACTIVITIES:			
Income before income taxes and minority interests	¥ 484,419	¥ 776,044	\$ 4,527
Depreciation and amortization	752,141	725,781	7,029
Decrease in reserve for employees' retirement benefits	(640,089)	(17,579)	(5,982)
Interest and dividend income	(5,777)	(5,926)	(54)
Interest expense	19,493	23,983	182
Additional severance payments for transferees	140,540	—	1,313
Changes in operating assets and liabilities:			
Trade receivables	(202,658)	(847,352)	(1,894)
Trade payables	264,862	444,603	2,475
Other, net	(157,253)	30,925	(1,469)
Cash generated from operations	655,678	1,130,479	6,127
Interest and dividends received	6,029	5,956	56
Interest paid	(21,010)	(24,233)	(196)
Income taxes paid	(285,998)	(213,579)	(2,673)
Additional severance payments for transferees paid	(140,540)	(—)	(1,313)
Net cash provided by operating activities	214,159	898,623	2,001
CASH FLOWS FROM INVESTING ACTIVITIES:			
Acquisition of securities	(49,000)	(134,128)	(458)
Proceeds from sales of securities	9,944	116,572	93
Acquisition of property, plant and equipment	(1,261,980)	(1,395,317)	(11,794)
Acquisition of intangible fixed assets	(214,746)	(276,638)	(2,007)
Proceeds from sales of property, plant and equipment	3,823	282,246	36
Proceeds from sales of deposits	—	260,002	—
Other, net	(87,450)	(20,832)	(817)
Net cash used in investing activities	(1,599,409)	(1,168,095)	(14,947)
CASH FLOWS FROM FINANCING ACTIVITIES:			
Increase in short-term borrowings	875,483	271,374	8,182
Proceeds from long-term borrowings	800,000	26,747	7,477
Repayment of long-term borrowings	(138,000)	(255,000)	(1,290)
Redemption of bonds	(100,000)	(100,000)	(935)
Purchases of treasury stock	(6,030)	(2,437)	(56)
Dividends paid to shareholders	(169,454)	(171,909)	(1,584)
Other, net	(3,710)	(1,478)	(35)
Net cash provided by (used in) financing activities	1,258,289	(232,703)	11,759
EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS			
EQUIVALENTS	(7,061)	(10,853)	(66)
NET DECREASE IN CASH AND CASH EQUIVALENTS	(134,022)	(513,028)	(1,253)
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	2,515,122	3,028,150	23,506
CASH AND CASH EQUIVALENTS AT END OF YEAR	¥ 2,381,100	¥ 2,515,122	\$ 22,253

The accompanying Notes to the Consolidated Financial Statements are an integral part of these statements.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FUJI LOGISTICS CO., LTD. and Consolidated Subsidiaries

Note 1

BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS

The accompanying consolidated financial statements of FUJI LOGISTICS CO., LTD. (the "Company") and consolidated subsidiaries are prepared on the basis of accounting principles generally accepted in Japan, which are different in certain respects as to application and disclosure requirements of International Financial Reporting Standards, and are compiled from the consolidated financial statements prepared by the Company as required by the Securities and Exchange Law of Japan.

In preparing these statements, certain reclassifications and rearrangements have been made to the consolidated financial statements issued in Japan in order to present these statements in a format that is more familiar to readers outside Japan.

In addition, the notes to the consolidated financial statements include additional information which is not required under accounting principles generally accepted in Japan.

Note 2

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

a. Principles of Consolidation

1) Scope of Consolidation

The Company had 9 and 10 subsidiaries at March 31, 2005 and 2004, respectively.

The consolidated financial statements for the years ended March 31, 2005 and 2004 include the accounts of the Company and all subsidiaries.

The Company and its consolidated subsidiaries are referred to herein as "the Companies".

The Company has 1 affiliate for the year ended March 31, 2005 and had no affiliate for the year ended March 31, 2004.

1 affiliate, TF Logistics, is accounted for by the equity method of accounting.

A list of subsidiaries and an affiliate is presented in the section entitled "BUSINESS OVERVIEW".

The fiscal year-end of the Company and domestic subsidiaries is March 31. However, all overseas subsidiaries have a fiscal year-end of December 31.

2) Balance Sheets of Subsidiaries

In this connection, consolidation is performed using overseas subsidiaries' financial statements at December 31, and adjusted to reflect any significant transactions occurring during the period from January 1 to March 31.

3) Valuation of Subsidiaries' Assets and Liabilities

Assets and liabilities of the consolidated subsidiaries are valued at fair value as of the date of acquisition of the controlling interest in such subsidiaries.

4) Difference between the Cost of an Investment and Equity in Net Assets of a Subsidiary

Any difference between the cost of an investment in a subsidiary and the amount of underlying equity in its net assets at fair value is amortized principally over a five-year period on a straight-line basis. The balances of the difference were included in other long-term liabilities in the amount of ¥27,933 thousand as of March 31, 2004.

5) Elimination of Unrealized Intercompany Profits and Losses

All significant unrealized intercompany profits and losses included in assets have been eliminated in consolidation and the portion attributable to minority interests is charged to minority interests in the consolidated subsidiaries.

In connection with the elimination of unrealized intercompany profits and losses, depreciation is also adjusted to account for the effect of the profit eliminated from the cost of any assets purchased in intercompany transactions.

b. Cash Equivalents

For the purpose of the statements of cash flows, the Companies consider all short-term, highly liquid instruments with a maturity of three months or less to be cash equivalents.

c. Securities

Securities classified as other securities are stated at fair value. Unrealized holding gains and losses, net of taxes, are reported in a component of shareholders' equity.

Non-marketable available-for-sale securities are stated at cost determined by the moving-average method.

d. Depreciation

Depreciation is computed by the declining-balance method at rates based on the estimated useful lives of the respective assets, whereas the straight-line method is applied to buildings of the Company and domestic subsidiaries acquired after April 1, 1998. The range of the useful lives is from 7 to 38 years for buildings and structures and from 4 to 12 years for machinery and equipment.

e. Allowance for Doubtful Accounts

The allowance for doubtful accounts is determined on the Companies' historical experience of losses on bad debts written off as a percentage of the balance of total receivables plus an additional amount necessary to cover estimated future losses on specific doubtful account.

f. Retirement Benefits

The Companies have contributory funded pension plans, and unfunded retirement benefit plans which qualify as defined benefit plans.

Prior service cost is amortized by the straight-line method over the expected remaining years of service of the then-active employees participating in the plans.

Actuarial gain and loss are amortized by the straight-line method over the expected remaining years of service of the then-active employees participating in the plans. Amortization commences in the year following the year in which the gains or losses arise or are incurred.

Reserve for officers' retirement benefits has been provided to cover the vested benefits to which they would be entitled if they were to retire or terminate their services as of the balance sheet date.

g. Leases

Finance leases other than those which transfer the ownership of the leased assets to the lessee are accounted for as operating leases.

h. Income Taxes

The Companies have adopted the asset and liability method for deferred tax accounting, which takes all temporary differences into consideration in the recognition of assets and liabilities for tax and financial purposes.

i. Foreign Currency Translation

All monetary receivables and payables denominated in foreign currencies are translated into Japanese yen at the exchange rates in effect at the balance sheet date. The foreign exchange gains and losses arising from translation are credited or charged to income in the statements of income.

j. Foreign Currency Financial Statements

Assets, liabilities, and revenue and expense accounts of the foreign consolidated subsidiaries are translated into Japanese yen at the current exchange rates prevailing at the balance sheet date except for the components of shareholders' equity which are translated at their historical rates.

k. Derivatives and Hedging Activities

The Companies enter into derivative financial instruments ("derivatives") including interest rate swaps as a means of managing its interest rate exposures on certain liabilities.

Derivative are classified and accounted for as follows.

The interest rate swaps which qualify for hedge accounting and meet specific matching criteria are not remeasured at market value but the differential paid or received under the swap agreements are recognized and included in interest expense or income.

l. Net Income per Share

Net income per share is computed by dividing net income available to common shareholders, which is more precisely computed than under previous practices, by the weighted-average number of common shares outstanding for the period, retroactively adjusted for stock splits.

Diluted net income per share is not disclosed because there are no common stock equivalents outstanding at the balance sheet dates.

m. Accounting for Consumption Taxes and Excise Tax

The Japanese consumption taxes withheld and consumption taxes paid are not included in the accompanying consolidated statements of income.



Note 3

U.S. DOLLAR AMOUNTS

The U.S. dollar amounts included in the accompanying consolidated financial statements and the notes thereto represent the arithmetic results of translating yen into U.S. dollars at ¥107 = U.S.\$1.00, the approximate exchange rate prevailing at March 31, 2005. The U.S. dollar amounts are presented solely for the convenience of readers outside Japan.

Note 4

SECURITIES

Other securities with a fair value at March 31, 2005 and 2004 were as follows:

	Thousands of yen			
	2005			
	Cost	Carrying amounts	Unrealized Gains	Unrealized Losses
March 31, 2005				
Other securities with a fair value				
Equity securities	¥ 66,675	¥ 106,061	¥ 40,803	¥ (1,417)
	¥ 66,675	¥ 106,061	¥ 40,803	¥ (1,417)

	Thousands of yen			
	2004			
	Cost	Carrying amounts	Unrealized Gains	Unrealized Losses
March 31, 2004				
Other securities with a fair value				
Equity securities	¥ 71,444	¥ 108,667	¥ 39,306	¥ (2,083)
	¥ 71,444	¥ 108,667	¥ 39,306	¥ (2,083)

	Thousands of U.S. dollars			
	2005			
	Cost	Carrying amounts	Unrealized Gains	Unrealized Losses
March 31, 2005				
Other securities with a fair value				
Equity securities	\$ 623	\$ 991	\$ 381	\$ (13)
	\$ 623	\$ 991	\$ 381	\$ (13)

Securities without a fair value as of March 31, 2005 and 2004 were as follows:

	Carrying amounts		
	Thousands of yen		Thousands of U.S. dollars
	2005	2004	2005
	Unquoted securities	¥ 137,882	¥ 115,090
	¥ 137,882	¥ 115,090	\$ 1,289

Other securities sold during the year ended March 31, 2005 are as follows:

Thousands of yen			Thousands of U.S. dollars		
2005			2005		
Proceeds	Realized Gains	Realized Losses	Proceeds	Realized Gains	Realized Losses
¥ 9,944	¥ 5,174	¥ —	\$ 93	\$ 48	\$ —

Note 5

SHORT-TERM BORROWINGS AND LONG-TERM DEBT

Short-term borrowings at March 31, 2005 and 2004 consisted of the following:

	Thousands of yen		Thousands of U.S. dollars
	2005	2004	2005
Loans from banks	¥ 2,427,144	¥ 1,550,874	\$ 22,684
	¥ 2,427,144	¥ 1,550,874	\$ 22,684

The weighed average interest rate on short-term borrowings at March 31, 2005 and 2004 was 0.7%.

Long-term debt at March 31, 2005 and 2004 consisted of the following:

	Thousands of yen		Thousands of U.S. dollars
	2005	2004	2005
Loans from banks	¥ 835,822	¥ 172,248	\$ 7,811
Bonds issued by the Company:			
0.48 % ¥ bonds due 2008	300,000	400,000	2,804
0.89 % ¥ bonds due 2008	500,000	500,000	4,673
	1,635,822	1,072,248	15,288
Less: Portion due within one year	171,040	238,000	1,598
	¥ 1,464,782	¥ 834,248	\$ 13,690

The weighed average interest rate on loans from banks at March 31, 2005 and 2004 was 2.2%.

Assets pledged as collateral for short-term borrowings and long-term debt at March 31, 2005 and 2004 were as follows:

	Thousands of yen		Thousands of U.S. dollars
	2005	2004	2005
Land	¥ —	¥ 635,538	\$ —
Buildings and structures	—	69,415	—
	¥ —	¥ 704,953	\$ —



The aggregate annual maturities of long-term debt subsequent to March 31, 2005 are as follows:

Year ending March 31	Thousands of yen		Thousands of U.S. dollars
	2005		2005
2006	¥	171,040	\$ 1,598
2007		170,843	1,597
2008		666,687	6,231
2009		66,687	623
2010 and thereafter		560,565	5,239
	¥	1,635,822	\$ 15,288

Note 6

RESERVE FOR EMPLOYEES' RETIREMENT BENEFITS

The Companies have contributory funded pension plans and unfunded retirement benefit plans which qualify as defined benefit plans.

In certain cases, the Companies may pay additional retirement benefits in addition to those explained above.

The net liability for employees' retirement benefits at March 31, 2005 and 2004 is summarized as follows.

	Thousands of yen		Thousands of U.S. dollars
	2005	2004	2005
Projected benefit obligation	¥ (5,742,904)	¥ (6,627,767)	\$ (53,672)
Fair value of plan assets	1,776,363	1,578,983	16,601
Excess of projected benefit obligation over plan assets	(3,966,541)	(5,048,784)	(37,071)
Unrecognized actuarial loss	2,035,253	2,054,900	19,021
Unrecognized prior service cost	(422,507)	—	(3,948)
Carrying amount	(2,353,795)	(2,993,884)	(21,998)
Prepaid pension expenses	—	—	—
Net liability	¥ (2,353,795)	¥ (2,993,884)	\$ (21,998)

In computing projected benefit obligation, several simplified methods are permitted to small companies, and certain subsidiaries have adopted such methods.

The components of net periodic benefit cost are summarized as follows:

	Thousands of yen		Thousands of U.S. dollars
	2005	2004	2005
Service cost	¥ 203,260	¥ 225,160	\$ 1,900
Interest cost	151,443	158,635	1,415
Expected return on pension plan assets	(39,475)	(30,103)	(369)
Amortization of actuarial loss	142,997	146,146	1,336
Amortization of prior service cost	(30,179)	—	(282)
Gain on transferring the substitutional portion of the pension obligations and related assets to the government	(7,904)	—	(74)
Net periodic retirement benefit cost	¥ 420,142	¥ 499,838	\$ 3,926

In addition to the above amounts, the Companies paid special retirement benefits of ¥156,198 thousand (\$1,460 thousand) and ¥27,512 thousand for the years ended March 31, 2005 and 2004, respectively.

The assumptions used for the years ended March 31, 2005 and 2004 are set forth as follows:

	2005	2004
Discount rate	2.5%	2.5%
Expected rate of return on pension plan assets	2.5%	2.5%
Method of attributing the projected benefits to periods of service	straight-line basis	straight-line basis
Amortization of unrecognized prior service cost	15years	—
Amortization of unrecognized actuarial gain/loss	15~16years	15~16years

Note 7

RETAINED EARNINGS AND DIVIDENDS

Japanese companies are subject to the Japanese Commercial Code (the“Code”).

The Code also provides that an amount at least equal to 10% of the aggregate amount of cash dividends and certain other appropriations of retained earnings associated with cash outlays applicable to each period shall be appropriated as a legal reserve (a component of retained earnings) until such reserve and additional capital surplus equals 25% of common stock.

Dividends are approved by the shareholders at a meeting held subsequent to the fiscal year to which the dividends are applicable. Semiannual interim dividends may also be paid upon resolution of the Board of Directors, subject to certain limitations imposed by the Code.



Note 8

OTHER INCOME (LOSS), NET

Other loss, net for the years ended March 31, 2005 and 2004 comprised the following:

	Thousands of yen		Thousands of U.S. dollars
	2005	2004	2005
Other income			
Gain on sales of investment securities	¥ 5,174	¥ 23,494	\$ 48
Gain on sales of fixed assets	—	33,225	—
Other loss			
Additional severance payments for transferees	(140,540)	(—)	(1,313)
Loss on relocation of warehouse	(126,821)	(—)	(1,186)
Loss on relocation of head office	(61,326)	(—)	(573)
Additional severance payments for early retirement	(15,658)	(27,512)	(146)
Loss on sales of Golf membership	(1,700)	(11,167)	(16)
Loss on sales of deposits	(—)	(39,997)	(—)
Loss on devaluation of investment securities	(—)	(7,500)	(—)
Other income (loss), net	¥ (340,871)	¥ (29,457)	\$ (3,186)

Note 9

INCOME TAXES

The components of income taxes for the years ended March 31, 2005 and 2004 were as follows:

	Thousands of yen		Thousands of U.S. dollars
	2005	2004	2005
Current	¥ (102,308)	¥ (261,819)	\$ (956)
Deferred	(130,888)	(151,295)	(1,223)
	¥ (233,196)	¥ (413,114)	\$ (2,179)

The Company and its domestic subsidiaries are subject to corporation tax, prefectural and municipal inhabitants' taxes and enterprise tax based on income.

The significant components of deferred tax assets and liabilities at March 31, 2005 and 2004 were as follows:

	Thousands of yen		Thousands of U.S. dollars
	2005	2004	2005
Deferred tax assets			
Investment securities	¥ 9,061	¥ 9,907	\$ 85
Accrued employees' bonuses	222,724	216,609	2,082
Accrued enterprise tax	18,853	17,543	176
Reserve for employees' retirement benefits	930,673	1,174,544	8,698
Reserve for officers' retirement benefits	72,783	61,753	680
Loss carried forward.....	109,826	—	1,026
Other	44,068	89,667	412
Gross deferred tax assets	¥ 1,407,988	¥ 1,570,023	\$ 13,159
Deferred tax liabilities			
Unrealized gain on other securities	¥ (15,912)	¥ (15,239)	\$ (149)
Retained earnings appropriated for tax deductible reserves	(10,777)	(11,884)	(101)
Differences in net equity of subsidiaries acquired at cost and fair value ...	(95,560)	(95,359)	(893)
Gross deferred tax liabilities	(122,249)	(122,482)	(1,143)
Net deferred tax assets	¥ 1,285,739	¥ 1,447,541	\$ 12,016

A reconciliation of the differences between the statutory tax rates and the effective tax rates is as follows:

	2005	2004
Statutory tax rate	40.4%	41.7%
Expenses not deductible for income tax purposes	6.0	3.5
Inhabitants' per capita taxes	9.1	5.7
Dividends not deductible for income tax purposes	(9.2)	(1.3)
Effect of change in statutory tax rate	—	1.7
Other	1.8	1.9
Effective income tax rates	48.1%	53.2%



Note 10

CONTINGENT LIABILITIES

Contingent liabilities at March 31, 2005 and 2004 were as follows:

	Thousands of yen		Thousands of U.S. dollars
	2005	2004	2005
Guarantees	¥ 59,776	¥ 54,647	\$ 559

Note 11

LEASES

The following pro forma amounts represent the acquisition costs, accumulated depreciation and net book value of the leased furniture as of March 31, 2005 and 2004, which would have been reflected in the consolidated balance sheets if finance lease accounting had been applied to the finance leases currently accounted for as operating leases:

	Thousands of yen		Thousands of U.S. dollars
	2005	2004	2005
Acquisition costs	¥ 44,555	¥ 72,728	\$ 416
Accumulated depreciation	38,990	56,070	364
Net book value of leased furniture	¥ 5,565	¥ 16,658	\$ 52

Obligations under finance leases:

	Thousands of yen		Thousands of U.S. dollars
	2005	2004	2005
Due within one year	¥ 5,565	¥ 11,493	\$ 52
Due after one year	—	5,165	—
Total	¥ 5,565	¥ 16,658	\$ 52

Lease and depreciation expenses under finance leases:

	Thousands of yen		Thousands of U.S. dollars
	2005	2004	2005
Lease expense	¥ 10,184	¥ 14,274	\$ 95
Depreciation expense	10,184	14,274	95

Note 12

DERIVATIVES

The Companies do not utilize derivative financial instruments.

Note 13

SEGMENT INFORMATION

(1) Industry segment information

2005	Thousands of yen				
	Domestic logistics	Other businesses	Total	Eliminations and Corporate	Consolidated total
Service revenues					
External customers	¥ 30,860,238	¥ 5,793,974	¥ 36,654,212	¥ —	¥ 36,654,212
Intersegment	—	29,645	29,645	(29,645)	—
Total sales	30,860,238	5,823,619	36,683,857	(29,645)	36,654,212
Cost of services	30,082,284	5,795,644	35,877,928	(30,839)	35,847,089
Operating income	¥ 777,954	¥ 27,975	¥ 805,929	¥ 1,194	¥ 807,123
Total assets	¥ 20,587,725	¥ 1,864,615	¥ 22,452,340	¥ 3,305,428	¥ 25,757,768
Depreciation and amortization	¥ 709,202	¥ 42,939	¥ 752,141	—	¥ 752,141
Capital expenditures	¥ 1,924,205	¥ 82,300	¥ 2,006,505	—	¥ 2,006,505

1. Business segment description.

Each segment involves the following:

(a) Domestic logistics : Transportation, packing and warehousing.

(b) Other businesses : Export and import handling with overseas, local overseas logistics, sales of logistics systems, equipment and materials and the leasing of office buildings.

2. Corporate

Corporate assets consist principally of surplus funds (cash and cash equivalents) and deferred tax assets which, at March 31, 2005, amounted to ¥3,333,984 thousand.



Thousands of U.S. dollars					
2004	Domestic logistics	Other businesses	Total	Eliminations and Corporate	Consolidated total
Service revenues					
External customers	\$ 278,838	\$ 45,632	\$ 324,470	\$ —	\$ 324,470
Intersegment	46	273	319	(319)	—
Total sales	278,884	45,905	324,789	(319)	324,470
Cost of services	271,904	45,304	317,208	(317)	316,891
Operating income	\$ 6,980	\$ 601	\$ 7,581	\$ (2)	\$ 7,579
Total assets	\$ 178,217	\$ 19,263	\$ 197,480	\$ 33,580	\$ 231,060
Depreciation and amortization	\$ 6,672	\$ 240	\$ 6,912	\$ —	\$ 6,912
Capital expenditures	\$ 15,725	\$ 521	\$ 16,246	\$ —	\$ 16,246

Corporate assets consist principally of surplus funds (cash and cash equivalents) and deferred tax assets which, at March 31, 2004, amounted to \$33,946 thousand.

Thousands of U.S. dollars					
2005	Domestic logistics	Other businesses	Total	Eliminations and Corporate	Consolidated total
Service revenues					
External customers	\$ 288,413	\$ 54,150	\$ 342,563	\$ —	\$ 342,563
Intersegment	—	277	277	(277)	—
Total sales	288,413	54,427	342,840	(277)	342,563
Cost of services	281,142	54,166	335,308	(288)	335,020
Operating income	\$ 7,271	\$ 261	\$ 7,532	\$ 11	\$ 7,543
Total assets	\$ 192,409	\$ 17,426	\$ 209,835	\$ 30,892	\$ 240,727
Depreciation and amortization	\$ 6,628	\$ 401	\$ 7,029	\$ —	\$ 7,029
Capital expenditures	\$ 17,983	\$ 769	\$ 18,752	\$ —	\$ 18,752

Corporate assets consist principally of surplus funds (cash and cash equivalents) and deferred tax assets which, at March 31, 2005, amounted to \$31,159 thousand.

(2) Geographic segment information

Geographic segment information is omitted because the amounts of service revenues and total assets in Japan exceeded 90% of the service revenues and total assets of all segments.

(3) Overseas sales

Sales to overseas customers have not been prepared or disclosed, since sales to overseas customers were not significant (less than 10 percent) in relation to total consolidated sales.

Independent Auditors' Report

The Board of Directors
FUJI LOGISTICS CO., LTD.

We have audited the accompanying consolidated balance sheets of FUJI LOGISTICS CO., LTD. and consolidated subsidiaries as of March 31, 2005 and 2004, and the related consolidated statements of income, shareholders' equity, and cash flows for the years then ended, all expressed in yen. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in Japan. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of FUJI LOGISTICS CO., LTD. and consolidated subsidiaries at March 31, 2005 and 2004, and the consolidated results of their operations and their cash flows for the years then ended in conformity with accounting principles generally accepted in Japan.

The U.S. dollar amounts in the accompanying consolidated financial statements with respect to the year ended March 31, 2005 are presented solely for convenience. Our audit also included the translation of yen amounts into U.S. dollar amounts and, in our opinion, such translation has been made on the basis described in Note 3.

Ernst & Young ShinNihon

June 24, 2005

SUPPLEMENTARY INFORMATION

NON-CONSOLIDATED BALANCE SHEETS

As of March 31, 2005 and 2004	Thousands of yen		Thousands of U.S. dollars (Note)
	2005	2004	2005
ASSETS			
CURRENT ASSETS:			
Cash and cash equivalents	¥ 1,987,669	¥ 2,052,564	\$ 18,576
Trade receivables	9,848,993	9,115,296	92,047
Allowance for doubtful accounts	(9,000)	(6,500)	(84)
Inventories	222,159	45,189	2,076
Prepaid expenses	202,701	247,892	1,894
Deferred income taxes	311,361	193,853	2,910
Other accounts receivable	318,290	101,417	2,975
Other current assets	49,237	4,004	460
TOTAL CURRENT ASSETS	12,931,410	11,753,715	120,854
PROPERTY, PLANT AND EQUIPMENT			
Land	3,644,024	2,844,024	34,056
Buildings and structures	8,829,360	8,723,605	82,517
Machinery and vehicles	855,161	856,754	7,992
Other	2,725,393	2,205,899	25,472
	16,053,938	14,630,282	150,037
Less accumulated depreciation	(8,120,927)	(7,858,603)	(75,897)
PROPERTY, PLANT AND EQUIPMENT, NET	7,933,011	6,771,679	74,140
INTANGIBLE ASSETS	692,640	642,937	6,473
INVESTMENTS AND OTHER ASSETS:			
Investment securities:			
Subsidiaries	808,524	931,486	7,556
Other	221,151	221,257	2,067
Deferred income taxes	983,831	1,313,901	9,195
Deposits and guarantees	956,474	815,802	8,939
Other investments and other assets	91,616	44,720	857
Allowance for doubtful accounts	(8,700)	(15,500)	(81)
TOTAL INVESTMENTS AND OTHER ASSETS	3,052,896	3,311,666	28,533
TOTAL ASSETS	¥ 24,609,957	¥ 22,479,997	\$ 230,000

Note: Yen amounts have been translated into U.S. dollars, solely for convenience, at the exchange rate of ¥107 = U.S.\$1.00.

	Thousands of yen		Thousands of U.S. dollars (Note)
	2005	2004	2005
LIABILITIES AND SHAREHOLDERS' EQUITY			
CURRENT LIABILITIES:			
Short-term borrowings	¥ 2,200,000	¥ 1,000,000	\$ 20,561
Current portion of long-term debt	160,000	220,000	1,495
Trade payables	6,268,570	5,800,600	58,585
Accounts payable	990,016	436,485	9,252
Accrued income taxes	60,164	157,885	562
Accrued expenses	470,075	428,273	4,393
Other current liabilities	193,643	229,895	1,811
TOTAL CURRENT LIABILITIES	10,342,468	8,273,138	96,659
LONG-TERM DEBT	1,440,000	800,000	13,458
RESERVE FOR EMPLOYEES' RETIREMENT BENEFITS	2,255,722	2,876,534	21,082
RESERVE FOR OFFICERS' RETIREMENT BENEFITS	180,157	152,854	1,684
TOTAL LIABILITIES	14,218,347	12,102,526	132,883
SHAREHOLDERS' EQUITY:			
Common stock, without par value:			
Authorized - 60,000,000 shares			
Issued - 24,970,000 shares in 2005 and 2004	2,979,675	2,979,675	27,847
Capital surplus	2,595,298	2,595,278	24,255
Retained earnings	4,897,770	4,878,930	45,774
Unrealized gain on other securities, net of taxes	23,474	22,185	219
Treasury stock	(104,607)	(98,597)	(978)
TOTAL SHAREHOLDERS' EQUITY	10,391,610	10,377,471	97,117
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	¥ 24,609,957	¥ 22,479,997	\$ 230,000

Note: Yen amounts have been translated into U.S. dollars, solely for convenience, at the exchange rate of ¥107 = U.S.\$1.00.

BOARD OF DIRECTORS AND AUDITORS

(as of June 24, 2005)

Yasuhiro Nakao
President and Representative Director

Yoshikatsu Mizuno
Executive Vice President

Michio Kobayashi
Senior Managing Director

Shinichi Yamamoto
Managing Director

Tadashi Sato
Managing Director

Kazuhiko Takeuchi
Director

Masanori Iike
Director

Tsuyoshi Shimazu
Director

Kiyohiko Tsukamoto
Director

Yasuo Inaba
Director

Shiro Yokota
Standing Auditor

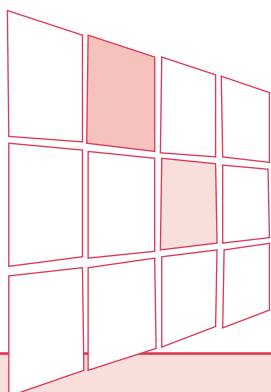
Yasuharu Toyoda
Auditor

Keiji Sato
Auditor

Junichi Matsumoto
Auditor

CORPORATE DATA

(as of March 31, 2005)



FUJI LOGISTICS CO., LTD.

Head office: Urban Net Mita Bldg., 3-10-1, Mita, Minato-ku, Tokyo 108-0073, Japan

URL: <http://www.fujibuturyu.co.jp/en/>

Established: February 15, 1975

Paid-in capital: ¥ 2,979,675,000

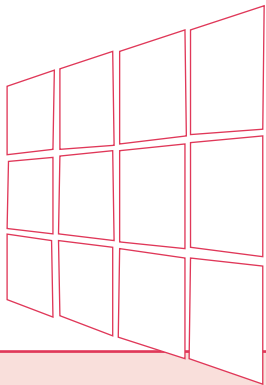
Number of employees: Consolidated: 846

Non-consolidated: 444

Business description: Comprehensive logistics business

- Logistics operations (transportation, packing, warehousing, international logistics business and others)
- Logistics management (third party logistics management, plant export management)
- Logistics system design (system development, facility design, packing design and information system design)
- Delivery and installation operations (installation of machinery and tools, and electric work)
- Logistics streamlining consulting
- Selling of packing materials and packing products
- Selling of system equipment for logistics streamlining
- Gathering and transporting industrial waste

GROUP



Primary offices

Head office (Tokyo), Sapporo Sales Office, Tohoku Sales Office, Kita Kanto Branch, Tokyo Branch, Keihin Branch, Kawasaki Branch, Chiba Branch, Matsumoto Branch, Chubu Branch, Mie Branch, Suzuka Branch, Kansai Branch, Kobe Branch and Kyushu Branch

Subsidiaries

(Japan)

TOKYO JUKI TRANSPORT CO., LTD.

3-12-2, Minamino, Tama-shi,
Tokyo 206-0032, Japan
Tel +81-42-337-0162 Fax +81-42-337-7803

FUJI LOGISTICS OPERATIONS CO., LTD.

Urban Net Mita Bldg., 3-10-1, Mita, Minato-ku,
Tokyo 108-0073, Japan
Tel +81-3-5476-8677 Fax +81-3-5476-8663

FUJI LOGISTICS SUPPORT CO., LTD.

Urban Net Mita Bldg., 3-10-1, Mita, Minato-ku,
Tokyo 108-0073, Japan
Tel +81-3-5476-8661 Fax +81-3-5476-8663

Fuji Logistics Co., Ltd. merged with
Fuji Logistics International Co., Ltd.,
a consolidated subsidiary,
on October 1, 2004.

(Overseas)

FUJI LOGISTICS (DALIAN F.T.Z.) CO., LTD.

No.B-416 Taihua Building, Dalian Free Trade Zone,
116600 Dalian, Liaoning, P.R.China
Tel +86-411-8732-7980 Fax +86-411-8732-7961

FUJI LOGISTICS (SHANGHAI) CO., LTD.

Suit D, 17F./East Building,
New Hua Lian Mansion No.755,
Huai Hai Road (Middle), 20020 Shanghai, P.R.China
Tel +86-21-6466-2602 Fax +86-21-6466-7212

FUJI LOGISTICS (SHENZHEN) CO., LTD.

No.5, Taohua Road, Futian Free Trade Zone,
518038 Shenzhen, Guangdong, P.R.China
Tel +86-755-8358-0416 Fax +86-755-8358-0414

FUJI LOGISTICS (H.K.) CO., LTD.

14/F., Ever Gain Centre,
No.28 On Muk Street, Shatin,
N.T., Hong Kong
Tel +852-2636-1611 Fax +852-2636-1767

FUJI LOGISTICS (MALAYSIA) SDN. BHD.

53-4-E, MBf Tower (Podium Block)
Jalan Sultan Ahmad Shah, 10050 Penang, Malaysia
Tel +60-4-226-2443 Fax +60-4-226-6524

FUJI LOGISTICS EUROPE B.V.

Warmonderweg 12-B, 2171 AH Sassenheim,
The Netherlands
Tel +31-25-2240-160 Fax +31-25-2240-179

FUJI LOGISTICS (SHENZHEN) CO., LTD. is 100%
subsidiary of FUJI LOGISTICS (H.K.) CO., LTD.

Affiliate

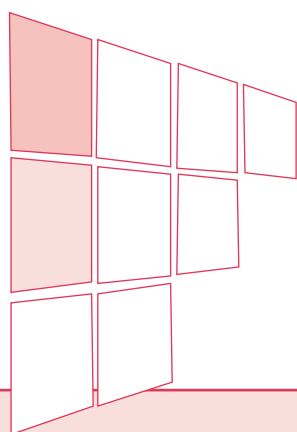
TF Logistics Co., Ltd.

Urban Net Mita Bldg., 3-10-1, Mita, Minato-ku,
Tokyo 108-0073, Japan
Tel +81-3-5476-8064 Fax +81-3-5476-8667

TF Logistics Co., Ltd. was established through the joint
equity contribution of Toyota Industries Corp. and Fuji
Logistics Co., Ltd. on April 21, 2004.

SHAREHOLDER INFORMATION

(as of March 31, 2005)



Authorized: 60,000,000
Issued and outstanding: 24,970,000
Number of shareholders: 2,459

Major shareholders

Name of Shareholder	Number of Shares Held	Percent of Shares Held (%)
Fuji Electric Holdings Co., Ltd.	6,835,800	27.38
Toyota Industries Corporation	6,491,000	26.00
Fujitsu Ltd.	1,265,000	5.07
Fuji Logistics Employees' Shareholding Association	768,613	3.08
Mizuho Bank Ltd.	392,150	1.57
The Bank of Yokohama, Ltd.	374,550	1.50
Japan Securities Finance Co., Ltd.	265,000	1.06
Hiroyuki Izuyama	252,000	1.01
Masao Takahashi	236,000	0.95
The Master Trust Bank of Japan, Ltd. (Trust account)	198,000	0.79

(Note) Treasury stock of 541,339 shares (2.17%) are not included in the above table.

FUJI LOGISTICS CO., LTD.

Urban Net Mita Bldg., 3-10-1, Mita, Minato-ku, Tokyo 108-0073, Japan

TEL : +81-3-3454-8411 FAX : +81-3-5476-8663

URL : <http://www.fujibuturyu.co.jp/en/>

E-mail : info@fujibuturyu.co.jp



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